



## U.S. Air Force Privatization Family Housing Master Plan



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## LIST OF ACRONYMS

ACC	Air Combat Command
AETC	Air Education and Training Command
AF	Air Force
AFB	Air Force Base
AFCEE	Air Force Center for Environmental Excellence
AFDW	Air Force District of Washington
AFMC	Air Force Materiel Command
AFSOC	Air Force Special Operations Command
AFSPC	Air Force Space Command
AMC	Air Mobility Command
BAH	Basic Allowance for Housing
BRAC	Base Realignment and Closure
BES	Budget Estimate Submissions
CAM	Condition Assessment Matrix
CDM	Corporate Decision Model
CONUS	Continental United States
FHMP	Family Housing Master Plan
FY	Fiscal Year
FYDP	Future Years Defense Plan
GOQ	General Officers Quarters
HCP	Housing Community Profile
HRMA	Housing Requirements and Market Analysis
IFHMP	Installation Family Housing Master Plan
MAJCOM	Major Command
MFH	Military Family Housing
MILCON	Military Construction
NPV	Net Present Value
O&M	Operations and Maintenance
OMB	Office of Management and Budget
OSD	Office of the Secretary of Defense
PACAF	Pacific Air Forces
PIK	Payment-In-Kind
POM	Program Objective Memoranda
RPM	Real Property Maintenance
RPMA	Real Property Maintenance Activities
RPMC	Real Property Maintenance by Contract
SCP	Special Command Position
SRM	Sustainment, Restoration, and Modernization
USAFA	US Air Force Academy
USAFE	US Air Forces in Europe

## EXECUTIVE SUMMARY

This Air Force (AF) Family Housing Master Plan (FHMP) provides a corporate housing investment and operations and maintenance (O&M) requirement for fiscal years (FY) 2012-2017. The FHMP is consistent with the Air Force Civil Engineering Strategic Plan.

A series of tools are used to analyze the housing inventory and to develop investment and O&M requirements for the AF FHMP. The Housing Requirements and Market Analysis (HRMA) provides a five-year projected on-base housing requirement. The Housing Community Profile (HCP) outlines the approach to meet this housing requirement by developing a cost efficient program to build new or improve, replace, retain, or demolish existing housing and to maximize neighborhood efficiency. The HCPs also generate requirements to sustain the existing inventory of family housing. All operations and services costs are based on requirements provided by the installations and reviewed by MAJCOMs.

The AF FHMP also uses a corporate housing investment strategy that integrates and prioritizes traditional construction funding with private sector financing to produce a single “road map.” This road map incorporates the AF goal to privatize all military family housing (MFH) in the Continental United States (CONUS), Alaska, and Hawaii. Although joint based with Naval base Guam, the Andersen AFB will remain in the FHMP until either privatization occurs or Corporate AF decides to provide funds through the Navy to improve the inventory. Private sector financing is provided through Congressional authorities that allow for privatization of military family housing. The FHMP also includes investment strategies to provide adequate family housing overseas.

The data provided by these tools and privatization decisions are prioritized using a Corporate Decision Model (CDM). The CDM is a set of business rules that allocate projects and appropriate O&M funding by fiscal year based on budgetary limits. The results of this CDM allocation for FY2012-2017 are provided in this AF FHMP.

The AF funding requirement in millions, by year for FY2012-2017 is depicted below in Table ES-1.

**Table ES-1 Privatized MFH Funding Requirement (in millions), (2012-2017, constant year dollars)**

Category	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total
MILCON							
O&M	\$111.608	\$76.899	\$73.966	\$74.211	\$56.707	\$42.896	\$436.287
<b>Total MFH</b>	<b>\$111.608</b>	<b>\$76.899</b>	<b>\$73.966</b>	<b>\$74.211</b>	<b>\$56.707</b>	<b>\$42.896</b>	<b>\$436.287</b>

1. Table ES-1 depicts the MFH funding requirement broken out by MILCON and O&M. All dollar figures represent program year costs and are subject to rounding.

2. MILCON includes all costs to improve/revitalize, replace, and build housing units and related community and infrastructure components. The costs include appropriate planning and design funds.

3. O&M includes Real Property Maintenance Activities (RPMA), Real Property Services (which includes privatization support (not otherwise covered under the privatization scored costs), leases, utilities, management, services, furnishings, and other miscellaneous O&M costs), O&M Demolition and Real Property Maintenance by Contract (RPMC).

The AF projected housing inventory from FY2012-2017 is summarized in Table ES-2 below. The Total Air Force Housing requirement in FY2012 is 60,210 units based on the latest HRMAs. The housing requirements are based on the Air Force end strength of 331,700. The next update of the FHMP in 2012 will incorporate the updated end strength.

**Table ES-2 Privatized MFH Proposed Inventory**

Type of Unit	2012	2013	2014	2015	2016	2017
<b>AF Owned</b>	<b>6,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Adequate</i>	<i>1,873</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<i>Inadequate</i>	<i>4,456</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>
<b>Leased</b>	<b>2,258</b>	<b>1,758</b>	<b>1,608</b>	<b>1,608</b>	<b>1,908</b>	<b>1,908</b>
<b>Privatized</b>	<b>50,636</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>
<b>Total AF Owned, Leased &amp; Privatized</b>	<b>59,223</b>	<b>56,559</b>	<b>56,409</b>	<b>56,409</b>	<b>56,709</b>	<b>56,709</b>

1. Leased units are in direct support of a HRMA and do not include the geographically separated leased units.
2. Adequate units have the latest HCP CAM score of 3.75 and above.
3. Inadequate units have the latest HCP CAM score of less than 3.75.

## INTRODUCTION AND OVERVIEW

### PURPOSE AND GOAL

This Air Force (AF) Family Housing Master Plan (FHMP) provides a corporate, requirement-based housing investment strategy that integrates and prioritizes traditional military construction (MILCON), privatization, and operations and maintenance (O&M) funding. It identifies the most cost-effective investment options for installations to meet its military family housing (MFH) requirements consistent with Congressional and Office of the Secretary of Defense (OSD) policies.

The AF has programmed requirements to eliminate all inadequate housing units subject to adequate funding. This master plan focuses on identifying requirements in FY2012-2017 to maintain adequate housing through privatization, sustainment and recapitalization. This plan also identifies deficit construction or elimination of surplus units at the installations due to changes in housing requirements determined in the latest HRMAs.

### METHODOLOGY AND TOOLS

A standardized methodology and set of tools are used to develop the AF FHMP. Figure 1 depicts the steps taken to generate program requirements.

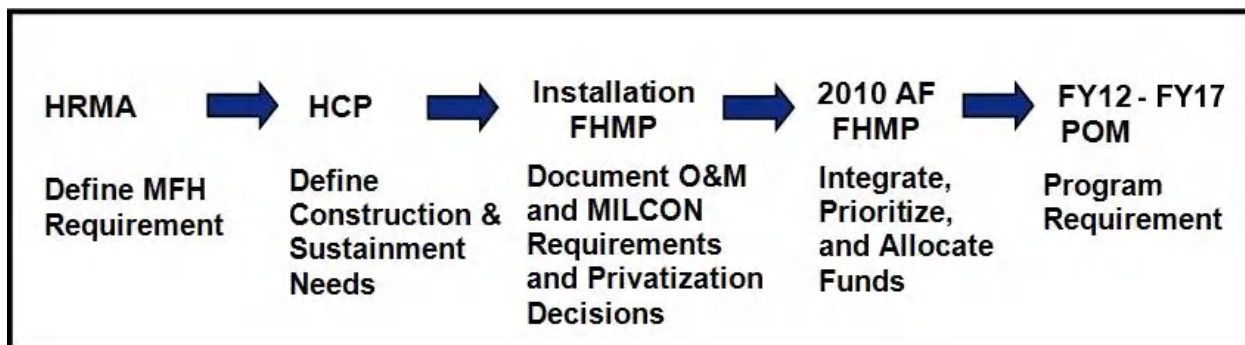


Figure 1 Air Force Family Housing Master Plan Process

A **Housing Requirements and Market Analysis (HRMA)** establishes the total MFH requirement for personnel at each Air Force installation with military families. HRMAs, per OSD policy, identify the need for on-base housing only after determining the availability of suitable housing off-base. This is known as the “off-base first” policy. OSD policies allow for a minimum number of required MFH units, the Floor Requirement, at each installation. The installation housing Floor Requirement is based on the greater of (by grade):

- § The need for a military community (typically 10 percent of military families by grade);
- § The need to house key and essential personnel;
- § Preservation of historic housing; and
- § Providing housing for personnel whose level of Regular Military Compensation is below 50 percent of the median family income in the local area.

The HRMA assesses the ability of the private sector to house military families under the assumption that the only government-controlled housing available in five years is the Floor Requirement. A military market share is computed for each year of the analysis based on competition of only those military and civilian households actively seeking housing during the year and available rental units either turning over or newly constructed in the market. The total MFH requirement is determined as the sum of the Floor Requirement plus any shortfall of private sector housing in the fifth year of the analysis.

The **Housing Community Profile (HCP)** provides a plan for the planning, programming, and design of improvement, sustainment, replacement, and disposal/divestiture projects for MFH areas based on the installation housing requirement identified in the HRMA, and recommends solutions to correct deficiencies. Specifically, each installation HCP provides:

- § A guide for ensuring the entire housing requirement, both individual units and neighborhood areas, are maintained, sustained, or improved to AF standards;
- § Identification of all necessary sustainment, improvements and repair, including costs, for the units and neighborhood areas;
- § A privatization analysis
- § A programming guide for developing specific projects; and
- § An orderly, economical implementation of all proposed construction through the use of a phasing plan that recognizes the priorities of the AF, the variable nature of funding for investment projects, and the local sequence of construction that must be followed.
- § Identify all RPMC and MILCON requirements.

The **AF Privatization Family Housing Master Plan (AF PFHMP)** incorporates the data from the HRMA and HCP and reflects an FY2012 programming start date. Assumptions are made that projects programmed in FY2010 and FY2011 are complete and future investment funding requirements start with FY2012. The PFHMP also documents the O&M funding requirements including Real Property Services and Sustainment. Real Property Services include O&M-funded demolition, privatization support (not otherwise covered under the privatization scored costs), leases, utilities, management, services, furnishings, and other miscellaneous O&M costs. O&M-funded Sustainment includes all costs defined as RPMA and RPMC. All O&M costs, with the exception of sustainment costs are based on requirements provided by the Major Commands (MAJCOMs) with appropriate revisions as necessary to be consistent with Air Force and OSD guidance and policies.

The sustainment costs are estimated in the HCP. The results of the **Condition Assessment Matrix (CAM)** inspections conducted in support of the HCP are used to predict the timing and cost of sustainment/repair/replacement for housing components and infrastructure and community systems.

The **Air Force Housing Privatization Pro forma Model** is used to analyze data from the IFHMP. The data is used as a baseline to analyze the privatization potential and produce a “scored cost” for installations located in the United States and its territories not yet privatized. The scored cost represents the amount of funding the AF would need to provide a private developer to perform improvement, replacement and deficit construction, as well as demolition of surplus housing, identified in the IFHMP.

The data and decisions from the IFHMPs are rolled up into a corporate decision model used to produce the **AF FHMP**. The decision model is a series of business rules that prioritizes investment projects and allocates the projects to a fiscal year based on funding limits. Funding limits are established to ensure all investment projects can be completed to meet the AF goals.

The AF FHMP identifies:

- § Installation family housing requirements;
- § Necessary actions, including deficit reduction, and associated costs to maintain an inventory of adequate homes
- § The most cost-effective means of implementing these actions [i.e., new construction (P-711), improvement (P-713), or privatization (P-727)];
- § Fiscal years in which these actions are proposed;
- § Funds to properly operate and sustain housing that remains under AF control;
- § Surplus housing plan, including disposition of housing, cost of disposition, and year of demolition, as applicable.

The AF FHMP is used by MAJCOMs and Headquarters Air Force to prepare **Program Objective Memoranda (POM)** and Budget Estimate Submissions (BES). Accordingly, future budget documents are based on the AF FHMP and supporting installation data.

## **BUSINESS RULES**

A series of business rules are used throughout the AF FHMP process. These business rules ensure all installations maintain their inventory in ACES-RP, develop investment, sustainment, and operation plans in a consistent manner. The following section describes the major business rules used in the master planning process.

### ***Guidelines for Determining O&M Requirements***

Installations enter base specific financial data into the Family Housing Analysis Checkbook Tool (FHACTION). This data supports all government owned, privatized, and leased units based on projected inventory from the HCPs. In addition, the FHACTION II Tool collects information about leased units that are geographically separated from the base and are not in support of a HRMA requirement. Specific financial data is based on estimates for civilian pay, travel, service contracts, utilities, operation and maintenance of leases, furnishings, privatization support, contract cleaning, reimbursements, and miscellaneous expenses. These estimates are based on historical obligations, known projections, and specific financial business rules.

Sustainment and disposal/demolition requirements are also entered into FHACT based on estimates in the HCP. Financial requirements not directly tied to inventory such as studies and surveys, and foreign currency requirements are also entered into FHACT. Specific O&M requirements for privatized inventory are limited to GOQ furnishings, management of the privatized portfolio, and other duties within the housing office related to privatization.

Air Staff requested O/M funding requirements through the FHACT II data tool. MAJCOMs collected and coordinated projections with installation Program and Financial Managers based on historical data for incorporation into the FHMP.

**SUMMARY OF THE AIR FORCE PRIVATIZATION MFH MASTER PLAN**

**MFH REQUIREMENTS**

The AF has a projected MFH requirement of **60,210** housing units. The AF Master Plan satisfies this MFH requirement by revitalizing inadequate units through MILCON, constructing deficit units where needed, and through privatization. The projected inventory to meet this requirement between FY2012 and FY2017 is shown in Table 1.

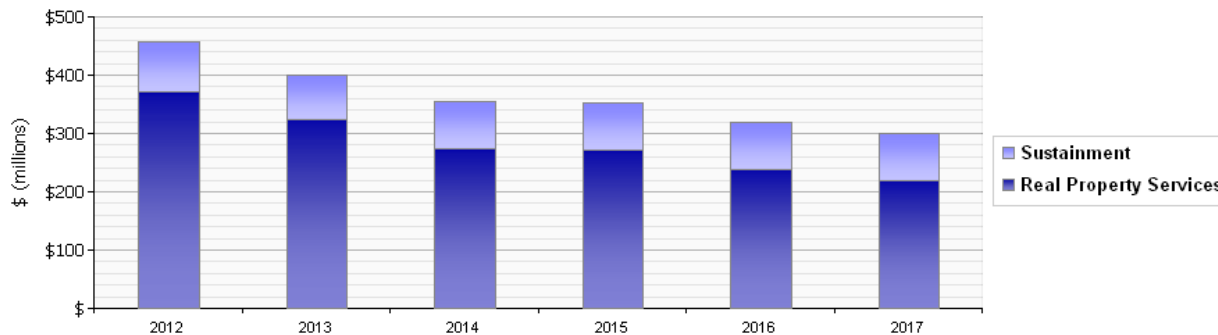
**Table 1 Privatized MFH Proposed Inventory**

Type of Unit	2012	2013	2014	2015	2016	2017
<b>AF Owned</b>	<b>6,329</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Adequate</i>	1,873	0	0	0	0	0
<i>Inadequate</i>	4,456	0	0	0	0	0
<b>Leased</b>	<b>2,258</b>	<b>1,758</b>	<b>1,608</b>	<b>1,608</b>	<b>1,908</b>	<b>1,908</b>
<b>Privatized</b>	<b>50,636</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>	<b>54,801</b>
<b>Total AF Owned, Leased &amp; Privatized</b>	<b>59,223</b>	<b>56,559</b>	<b>56,409</b>	<b>56,409</b>	<b>56,709</b>	<b>56,709</b>

1. Leased units are in direct support of a HRMA and do not include the geographically separated leased units.
2. Adequate units have the latest HCP CAM score of 3.75 and above.
3. Inadequate units have the latest HCP CAM score of less than 3.75.

**OPERATIONS AND MAINTENANCE**

The AF intends to program sufficient funds to properly operate and maintain existing housing. Figure 2 shows the total O&M funds requirement (the sum of Sustainment and Real Property Services requirements) projected for FY2012-2017. Sustainment includes RPMA and RPMC. Real Property Services includes funding for O&M-funded demolition, privatization support (not otherwise covered under the privatization scored costs), leases, utilities, management, services, furnishings, and other miscellaneous O&M costs.



**Figure 2  
Total Air Force O&M Funds Requirement  
(FY2012-2017)**

**APPENDIX TABLES**

**DATA SUMMARY**

**TABLE 1**  
**Privatized MFH Budget Requirement**

There are no MILCON requirements at any privatized bases.

**TABLE 2**  
**O&M Funding Requirement**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	6,329	0	0	0	0	0
Privatized Units	50,636	54,801	54,801	54,801	54,801	54,801
Leased Units	2,258	1,758	1,608	1,608	1,908	1,908
Geo Sep Leased Units	93	93	88	88	83	83
Subtotal	59,316	56,652	56,497	56,497	56,792	56,792
<b>Facility Operations</b>						
Services	\$2.462	\$0.434	\$0.447	\$0.458	\$0.469	\$0.480
Utilities	\$3.488	\$0.039	\$0.040	\$0.041	\$0.042	\$0.043
Leasing	\$40.863	\$38.631	\$36.053	\$36.706	\$18.144	\$2.928
Subtotal	\$46.814	\$39.105	\$36.540	\$37.205	\$18.655	\$3.450
<b>Family Housing Management</b>						
Management	\$20.278	\$16.875	\$17.049	\$17.501	\$18.013	\$18.511
Furnishings	\$10.224	\$3.006	\$3.108	\$3.087	\$3.171	\$3.274
Miscellaneous	\$0.101	\$0.043	\$0.043	\$0.044	\$0.045	\$0.046
Privatization Support	\$17.274	\$19.365	\$20.029	\$20.573	\$21.139	\$21.740
Subtotal	\$47.878	\$39.288	\$40.229	\$41.205	\$42.368	\$43.571
<b>Facilities Sustainment</b>						
RPMA	\$16.894					
RPMC	\$0.165					
Subtotal	\$17.058	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.141	-\$0.109	-\$0.117	-\$0.119	-\$0.121	-\$0.123
Subtotal	-\$0.141	-\$0.109	-\$0.117	-\$0.119	-\$0.121	-\$0.123
<b>Total</b>	<b>\$111.608</b>	<b>\$78.283</b>	<b>\$76.653</b>	<b>\$78.291</b>	<b>\$60.902</b>	<b>\$46.898</b>

**TABLE 2.1**  
**ACC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	904	0	0	0	0	0
Privatized Units	10,464	11,212	11,212	11,212	11,212	11,212
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	8	8	8	8	8	8
Subtotal	11,376	11,220	11,220	11,220	11,220	11,220
<b>Facility Operations</b>						
Services	\$0.305	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004
Utilities	\$0.973	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Leasing	\$0.837	\$0.852	\$0.868	\$0.883	\$0.899	\$0.915
Subtotal	\$2.115	\$0.878	\$0.893	\$0.909	\$0.926	\$0.942
<b>Family Housing Management</b>						
Management	\$4.163	\$3.791	\$3.859	\$3.928	\$3.999	\$4.071
Furnishings	\$0.226	\$0.087	\$0.088	\$0.090	\$0.092	\$0.093
Miscellaneous						
Privatization Support	\$3.369	\$3.645	\$3.711	\$3.778	\$3.846	\$3.915
Subtotal	\$7.758	\$7.523	\$7.658	\$7.796	\$7.936	\$8.079
<b>Facilities Sustainment</b>						
RPMA	\$2.613					
RPMC	\$0.034					
Subtotal	\$2.647	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.119	-\$0.104	-\$0.106	-\$0.108	-\$0.110	-\$0.112
Subtotal	-\$0.119	-\$0.104	-\$0.106	-\$0.108	-\$0.110	-\$0.112
<b>Total</b>	<b>\$12.401</b>	<b>\$8.296</b>	<b>\$8.446</b>	<b>\$8.598</b>	<b>\$8.752</b>	<b>\$8.910</b>

**TABLE 2.1.1**  
**Beale Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	509	509	509	509	509	509
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	509	509	509	509	509	509
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.873	\$0.896	\$0.912	\$0.928	\$0.945	\$0.962
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous						
Privatization Support	\$0.001	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Subtotal	\$0.876	\$0.909	\$0.925	\$0.942	\$0.959	\$0.976
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.029	-\$0.013	-\$0.013	-\$0.013	-\$0.014	-\$0.014
Subtotal	-\$0.029	-\$0.013	-\$0.013	-\$0.013	-\$0.014	-\$0.014
<b>Total</b>	<b>\$0.846</b>	<b>\$0.896</b>	<b>\$0.912</b>	<b>\$0.928</b>	<b>\$0.945</b>	<b>\$0.962</b>

**TABLE 2.1.2**  
**Davis-Monthan Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	929	929	929	929	929	929
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	929	929	929	929	929	929
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.191	\$0.194	\$0.198	\$0.201	\$0.205	\$0.209
Furnishings	\$0.013	\$0.013	\$0.013	\$0.013	\$0.013	\$0.014
Miscellaneous						
Privatization Support	\$0.346	\$0.352	\$0.358	\$0.365	\$0.371	\$0.378
Subtotal	\$0.549	\$0.559	\$0.569	\$0.579	\$0.590	\$0.600
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.549</b>	<b>\$0.559</b>	<b>\$0.569</b>	<b>\$0.579</b>	<b>\$0.590</b>	<b>\$0.600</b>

**TABLE 2.1.3**  
**Dyess Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,076	1,076	1,076	1,076	1,076	1,076
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,076	1,076	1,076	1,076	1,076	1,076
<b>Facility Operations</b>						
Services	\$0.065					
Utilities	\$0.007					
Leasing						
Subtotal	\$0.073	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.077	\$0.079	\$0.080	\$0.081	\$0.083	\$0.084
Furnishings	\$0.001	\$0.001	\$0.001	\$0.001	\$0.001	\$0.001
Miscellaneous						
Privatization Support	\$0.389	\$0.396	\$0.403	\$0.411	\$0.418	\$0.426
Subtotal	\$0.467	\$0.476	\$0.484	\$0.493	\$0.502	\$0.511
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.089	-\$0.091	-\$0.093	-\$0.094	-\$0.096	-\$0.098
Subtotal	-\$0.089	-\$0.091	-\$0.093	-\$0.094	-\$0.096	-\$0.098
<b>Total</b>	<b>\$0.451</b>	<b>\$0.385</b>	<b>\$0.392</b>	<b>\$0.399</b>	<b>\$0.406</b>	<b>\$0.413</b>

**TABLE 2.1.4**  
**Ellsworth Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	497	497	497	497	497	497
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	497	497	497	497	497	497
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.253	\$0.258	\$0.263	\$0.267	\$0.272	\$0.277
Furnishings						
Miscellaneous						
Privatization Support	\$0.264	\$0.269	\$0.274	\$0.279	\$0.284	\$0.289
Subtotal	\$0.518	\$0.527	\$0.537	\$0.546	\$0.556	\$0.566
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.518</b>	<b>\$0.527</b>	<b>\$0.537</b>	<b>\$0.546</b>	<b>\$0.556</b>	<b>\$0.566</b>

**TABLE 2.1.5**  
**Holloman Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	909	909	909	909	909	909
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	909	909	909	909	909	909
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.170	\$0.174	\$0.177	\$0.180	\$0.183	\$0.186
Furnishings	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous						
Privatization Support	\$0.229	\$0.233	\$0.237	\$0.241	\$0.245	\$0.250
Subtotal	\$0.402	\$0.409	\$0.416	\$0.424	\$0.431	\$0.439
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.402</b>	<b>\$0.409</b>	<b>\$0.416</b>	<b>\$0.424</b>	<b>\$0.431</b>	<b>\$0.439</b>

**TABLE 2.1.6**  
**HQ ACC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	8	8	8	8	8	8
Subtotal	8	8	8	8	8	8
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$0.837	\$0.852	\$0.868	\$0.883	\$0.899	\$0.915
Subtotal	\$0.837	\$0.852	\$0.868	\$0.883	\$0.899	\$0.915
<b>Family Housing Management</b>						
Management	\$0.063	\$0.064	\$0.065	\$0.066	\$0.067	\$0.069
Furnishings						
Miscellaneous						
Privatization Support	\$0.272	\$0.277	\$0.282	\$0.287	\$0.292	\$0.298
Subtotal	\$0.335	\$0.341	\$0.347	\$0.353	\$0.360	\$0.366
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.172</b>	<b>\$1.193</b>	<b>\$1.215</b>	<b>\$1.237</b>	<b>\$1.259</b>	<b>\$1.282</b>

**TABLE 2.1.7**  
**Langley Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,431	1,431	1,431	1,431	1,431	1,431
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,431	1,431	1,431	1,431	1,431	1,431
<b>Facility Operations</b>						
Services	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004
Utilities	\$0.010	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Leasing						
Subtotal	\$0.014	\$0.014	\$0.015	\$0.015	\$0.015	\$0.016
<b>Family Housing Management</b>						
Management	\$0.713	\$0.726	\$0.739	\$0.752	\$0.766	\$0.779
Furnishings	\$0.015	\$0.015	\$0.015	\$0.015	\$0.016	\$0.016
Miscellaneous						
Privatization Support	\$0.443	\$0.451	\$0.459	\$0.467	\$0.476	\$0.484
Subtotal	\$1.170	\$1.192	\$1.213	\$1.235	\$1.257	\$1.280
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.185</b>	<b>\$1.206</b>	<b>\$1.228</b>	<b>\$1.250</b>	<b>\$1.272</b>	<b>\$1.295</b>

**TABLE 2.1.8**  
**Moody Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	606	606	606	606	606	606
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	606	606	606	606	606	606
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.140	\$0.142	\$0.145	\$0.147	\$0.150	\$0.153
Furnishings						
Miscellaneous						
Privatization Support	\$0.240	\$0.244	\$0.248	\$0.253	\$0.257	\$0.262
Subtotal	\$0.379	\$0.386	\$0.393	\$0.400	\$0.407	\$0.415
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.379</b>	<b>\$0.386</b>	<b>\$0.393</b>	<b>\$0.400</b>	<b>\$0.407</b>	<b>\$0.415</b>

**TABLE 2.1.9**  
**Mountain Home Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,059	1,059	1,059	1,059	1,059	1,059
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,059	1,059	1,059	1,059	1,059	1,059
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.274	\$0.279	\$0.284	\$0.289	\$0.295	\$0.300
Furnishings						
Miscellaneous						
Privatization Support	\$0.258	\$0.263	\$0.268	\$0.272	\$0.277	\$0.282
Subtotal	\$0.533	\$0.542	\$0.552	\$0.562	\$0.572	\$0.582
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.533</b>	<b>\$0.542</b>	<b>\$0.552</b>	<b>\$0.562</b>	<b>\$0.572</b>	<b>\$0.582</b>

**TABLE 2.1.10**  
**Nellis Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,178	1,178	1,178	1,178	1,178	1,178
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,178	1,178	1,178	1,178	1,178	1,178
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.272	\$0.269	\$0.274	\$0.279	\$0.284	\$0.289
Furnishings	\$0.021	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Miscellaneous						
Privatization Support	\$0.280	\$0.372	\$0.379	\$0.386	\$0.393	\$0.400
Subtotal	\$0.573	\$0.662	\$0.674	\$0.686	\$0.699	\$0.711
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.573</b>	<b>\$0.662</b>	<b>\$0.674</b>	<b>\$0.686</b>	<b>\$0.699</b>	<b>\$0.711</b>

**TABLE 2.1.11**  
**Offutt Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,640	1,640	1,640	1,640	1,640	1,640
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,640	1,640	1,640	1,640	1,640	1,640
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.295	\$0.301	\$0.306	\$0.312	\$0.317	\$0.323
Furnishings	\$0.021	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Miscellaneous						
Privatization Support	\$0.397	\$0.228	\$0.233	\$0.237	\$0.241	\$0.245
Subtotal	\$0.713	\$0.550	\$0.560	\$0.570	\$0.581	\$0.591
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.713</b>	<b>\$0.550</b>	<b>\$0.560</b>	<b>\$0.570</b>	<b>\$0.581</b>	<b>\$0.591</b>

**TABLE 2.1.12**  
**Seymour Johnson Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	904	0	0	0	0	0
Privatized Units	0	748	748	748	748	748
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	904	748	748	748	748	748
<b>Facility Operations</b>						
Services	\$0.236					
Utilities	\$0.955	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Leasing						
Subtotal	\$1.191	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
<b>Family Housing Management</b>						
Management	\$0.652	\$0.217	\$0.221	\$0.225	\$0.229	\$0.233
Furnishings	\$0.125					
Miscellaneous						
Privatization Support	\$0.010	\$0.306	\$0.311	\$0.317	\$0.322	\$0.328
Subtotal	\$0.788	\$0.523	\$0.532	\$0.542	\$0.551	\$0.561
<b>Facilities Sustainment</b>						
RPMA	\$2.613					
RPMC	\$0.034					
Subtotal	\$2.647	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$4.625</b>	<b>\$0.533</b>	<b>\$0.543</b>	<b>\$0.553</b>	<b>\$0.563</b>	<b>\$0.573</b>

**TABLE 2.1.13**  
**Shaw Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	630	630	630	630	630	630
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	630	630	630	630	630	630
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.189	\$0.193	\$0.196	\$0.200	\$0.203	\$0.207
Furnishings	\$0.026	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Miscellaneous						
Privatization Support	\$0.239	\$0.244	\$0.248	\$0.253	\$0.257	\$0.262
Subtotal	\$0.455	\$0.447	\$0.455	\$0.463	\$0.472	\$0.480
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.455</b>	<b>\$0.447</b>	<b>\$0.455</b>	<b>\$0.463</b>	<b>\$0.472</b>	<b>\$0.480</b>

**TABLE 2.2**  
**AETC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	7,753	7,753	7,753	7,753	7,753	7,753
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	63	63	58	58	53	53
Subtotal	7,816	7,816	7,811	7,811	7,806	7,806
<b>Facility Operations</b>						
Services	\$0.421	\$0.431	\$0.443	\$0.454	\$0.465	\$0.476
Utilities	\$0.011	\$0.012	\$0.012	\$0.012	\$0.013	\$0.013
Leasing	\$1.387	\$1.411	\$1.356	\$1.380	\$1.332	\$1.356
Subtotal	\$1.819	\$1.854	\$1.811	\$1.847	\$1.810	\$1.845
<b>Family Housing Management</b>						
Management	\$2.149	\$2.208	\$2.276	\$2.335	\$2.399	\$2.458
Furnishings	\$0.166	\$0.169	\$0.172	\$0.176	\$0.179	\$0.182
Miscellaneous	\$0.027	\$0.027	\$0.028	\$0.028	\$0.029	\$0.029
Privatization Support	\$3.760	\$3.861	\$3.991	\$4.116	\$4.242	\$4.384
Subtotal	\$6.102	\$6.266	\$6.467	\$6.655	\$6.848	\$7.054
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$7.921</b>	<b>\$8.119</b>	<b>\$8.278</b>	<b>\$8.501</b>	<b>\$8.658</b>	<b>\$8.899</b>

**TABLE 2.2.1**  
**Altus Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	726	726	726	726	726	726
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	726	726	726	726	726	726
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.140	\$0.146	\$0.149	\$0.156	\$0.159	\$0.163
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous	\$0.006	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
Privatization Support	\$0.265	\$0.275	\$0.282	\$0.295	\$0.303	\$0.314
Subtotal	\$0.413	\$0.430	\$0.440	\$0.460	\$0.471	\$0.487
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.413</b>	<b>\$0.430</b>	<b>\$0.440</b>	<b>\$0.460</b>	<b>\$0.471</b>	<b>\$0.487</b>

**TABLE 2.2.2**  
**Columbus Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	453	453	453	453	453	453
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	453	453	453	453	453	453
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.148	\$0.153	\$0.159	\$0.166	\$0.172	\$0.179
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous						
Privatization Support	\$0.275	\$0.277	\$0.291	\$0.302	\$0.315	\$0.328
Subtotal	\$0.425	\$0.432	\$0.453	\$0.470	\$0.489	\$0.510
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.425</b>	<b>\$0.432</b>	<b>\$0.453</b>	<b>\$0.470</b>	<b>\$0.489</b>	<b>\$0.510</b>

**TABLE 2.2.3**  
**Goodfellow Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	241	241	241	241	241	241
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	241	241	241	241	241	241
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.155	\$0.158	\$0.165	\$0.168	\$0.175	\$0.178
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous						
Privatization Support	\$0.249	\$0.255	\$0.267	\$0.275	\$0.287	\$0.295
Subtotal	\$0.406	\$0.415	\$0.434	\$0.445	\$0.464	\$0.475
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.406</b>	<b>\$0.415</b>	<b>\$0.434</b>	<b>\$0.445</b>	<b>\$0.464</b>	<b>\$0.475</b>

**TABLE 2.2.4**  
**HQ AETC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	55	55	50	50	45	45
Subtotal	55	55	50	50	45	45
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$1.279	\$1.303	\$1.245	\$1.268	\$1.217	\$1.239
Subtotal	\$1.279	\$1.303	\$1.245	\$1.268	\$1.217	\$1.239
<b>Family Housing Management</b>						
Management	\$0.016	\$0.017	\$0.017	\$0.017	\$0.018	\$0.018
Furnishings						
Miscellaneous						
Privatization Support						
Subtotal	\$0.016	\$0.017	\$0.017	\$0.017	\$0.018	\$0.018
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.296</b>	<b>\$1.319</b>	<b>\$1.262</b>	<b>\$1.285</b>	<b>\$1.235</b>	<b>\$1.257</b>

**TABLE 2.2.5**  
**Keesler Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,188	1,188	1,188	1,188	1,188	1,188
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,188	1,188	1,188	1,188	1,188	1,188
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.217	\$0.221	\$0.225	\$0.229	\$0.233	\$0.237
Furnishings	\$0.019	\$0.019	\$0.020	\$0.020	\$0.020	\$0.021
Miscellaneous	\$0.007	\$0.007	\$0.008	\$0.008	\$0.008	\$0.008
Privatization Support	\$0.456	\$0.467	\$0.485	\$0.497	\$0.509	\$0.528
Subtotal	\$0.699	\$0.714	\$0.736	\$0.754	\$0.770	\$0.794
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.699</b>	<b>\$0.714</b>	<b>\$0.736</b>	<b>\$0.754</b>	<b>\$0.770</b>	<b>\$0.794</b>

**TABLE 2.2.6**  
**Lackland / Randolph / Ft. Sam Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,808	1,808	1,808	1,808	1,808	1,808
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,808	1,808	1,808	1,808	1,808	1,808
<b>Facility Operations</b>						
Services	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Utilities	\$0.006	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
Leasing						
Subtotal	\$0.008	\$0.009	\$0.009	\$0.009	\$0.009	\$0.009
<b>Family Housing Management</b>						
Management	\$0.715	\$0.732	\$0.751	\$0.766	\$0.785	\$0.801
Furnishings	\$0.091	\$0.093	\$0.094	\$0.096	\$0.098	\$0.100
Miscellaneous	\$0.013	\$0.013	\$0.014	\$0.014	\$0.014	\$0.014
Privatization Support	\$0.636	\$0.654	\$0.673	\$0.693	\$0.711	\$0.732
Subtotal	\$1.455	\$1.492	\$1.532	\$1.569	\$1.608	\$1.646
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.463</b>	<b>\$1.501</b>	<b>\$1.541</b>	<b>\$1.578</b>	<b>\$1.617</b>	<b>\$1.655</b>

**TABLE 2.2.7**  
**Laughlin Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	450	450	450	450	450	450
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	450	450	450	450	450	450
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.149	\$0.155	\$0.162	\$0.168	\$0.175	\$0.182
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.238	\$0.251	\$0.264	\$0.278	\$0.292	\$0.309
Subtotal	\$0.391	\$0.410	\$0.430	\$0.451	\$0.471	\$0.495
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.391</b>	<b>\$0.410</b>	<b>\$0.430</b>	<b>\$0.451</b>	<b>\$0.471</b>	<b>\$0.495</b>

**TABLE 2.2.8**  
**Luke Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	426	426	426	426	426	426
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	426	426	426	426	426	426
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.152	\$0.158	\$0.166	\$0.169	\$0.173	\$0.176
Furnishings	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous						
Privatization Support	\$0.330	\$0.336	\$0.349	\$0.355	\$0.368	\$0.375
Subtotal	\$0.485	\$0.497	\$0.517	\$0.527	\$0.545	\$0.554
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.485</b>	<b>\$0.497</b>	<b>\$0.517</b>	<b>\$0.527</b>	<b>\$0.545</b>	<b>\$0.554</b>

**TABLE 2.2.9**  
**Maxwell Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	501	501	501	501	501	501
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	8	8	8	8	8	8
Subtotal	509	509	509	509	509	509
<b>Facility Operations</b>						
Services	\$0.419	\$0.428	\$0.441	\$0.452	\$0.463	\$0.474
Utilities	\$0.005	\$0.005	\$0.005	\$0.006	\$0.006	\$0.006
Leasing	\$0.107	\$0.109	\$0.111	\$0.113	\$0.115	\$0.117
Subtotal	\$0.531	\$0.543	\$0.557	\$0.570	\$0.583	\$0.597
<b>Family Housing Management</b>						
Management	\$0.026	\$0.027	\$0.027	\$0.028	\$0.028	\$0.029
Furnishings	\$0.025	\$0.026	\$0.026	\$0.027	\$0.027	\$0.027
Miscellaneous						
Privatization Support	\$0.357	\$0.367	\$0.377	\$0.387	\$0.397	\$0.408
Subtotal	\$0.409	\$0.419	\$0.430	\$0.441	\$0.452	\$0.464
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.940</b>	<b>\$0.962</b>	<b>\$0.987</b>	<b>\$1.011</b>	<b>\$1.036</b>	<b>\$1.061</b>

**TABLE 2.2.10**  
**Sheppard Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	910	910	910	910	910	910
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	910	910	910	910	910	910
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.159	\$0.166	\$0.175	\$0.182	\$0.191	\$0.199
Furnishings	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous						
Privatization Support	\$0.330	\$0.341	\$0.350	\$0.364	\$0.375	\$0.393
Subtotal	\$0.492	\$0.510	\$0.528	\$0.550	\$0.569	\$0.595
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.492</b>	<b>\$0.510</b>	<b>\$0.528</b>	<b>\$0.550</b>	<b>\$0.569</b>	<b>\$0.595</b>

**TABLE 2.2.11**  
**Tyndall Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	813	813	813	813	813	813
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	813	813	813	813	813	813
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.172	\$0.176	\$0.179	\$0.182	\$0.185	\$0.189
Furnishings	\$0.013	\$0.013	\$0.013	\$0.013	\$0.013	\$0.014
Miscellaneous						
Privatization Support	\$0.337	\$0.345	\$0.355	\$0.366	\$0.375	\$0.387
Subtotal	\$0.522	\$0.533	\$0.546	\$0.561	\$0.574	\$0.589
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.522</b>	<b>\$0.533</b>	<b>\$0.546</b>	<b>\$0.561</b>	<b>\$0.574</b>	<b>\$0.589</b>

**TABLE 2.2.12**  
**Vance Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	237	237	237	237	237	237
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	237	237	237	237	237	237
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.099	\$0.101	\$0.103	\$0.104	\$0.106	\$0.108
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous						
Privatization Support	\$0.288	\$0.293	\$0.299	\$0.304	\$0.310	\$0.315
Subtotal	\$0.389	\$0.396	\$0.403	\$0.411	\$0.418	\$0.426
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.389</b>	<b>\$0.396</b>	<b>\$0.403</b>	<b>\$0.411</b>	<b>\$0.418</b>	<b>\$0.426</b>

**TABLE 2.3**  
**AFGSC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	5,452	5,452	5,452	5,452	5,452	5,452
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	5,452	5,452	5,452	5,452	5,452	5,452
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$1.926	\$1.588	\$1.650	\$1.705	\$1.775	\$1.842
Furnishings	\$0.046	\$0.023	\$0.024	\$0.024	\$0.025	\$0.025
Miscellaneous						
Privatization Support	\$0.708	\$0.999	\$0.826	\$0.844	\$0.864	\$0.884
Subtotal	\$2.680	\$2.611	\$2.499	\$2.574	\$2.664	\$2.752
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$2.680</b>	<b>\$2.611</b>	<b>\$2.499</b>	<b>\$2.574</b>	<b>\$2.664</b>	<b>\$2.752</b>

**TABLE 2.3.1**  
**Barksdale Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,090	1,090	1,090	1,090	1,090	1,090
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,090	1,090	1,090	1,090	1,090	1,090
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.198	\$0.202	\$0.205	\$0.209	\$0.213	\$0.217
Furnishings	\$0.009	\$0.010	\$0.010	\$0.010	\$0.010	\$0.010
Miscellaneous						
Privatization Support	\$0.124	\$0.126	\$0.129	\$0.131	\$0.133	\$0.136
Subtotal	\$0.332	\$0.338	\$0.344	\$0.350	\$0.356	\$0.363
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.332</b>	<b>\$0.338</b>	<b>\$0.344</b>	<b>\$0.350</b>	<b>\$0.356</b>	<b>\$0.363</b>

**TABLE 2.3.2**  
**F. E. Warren Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	749	749	749	749	749	749
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	749	749	749	749	749	749
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.343	\$0.360	\$0.379	\$0.399	\$0.420	\$0.441
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.123	\$0.129	\$0.135	\$0.141	\$0.148	\$0.155
Subtotal	\$0.470	\$0.493	\$0.518	\$0.545	\$0.572	\$0.601
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.470</b>	<b>\$0.493</b>	<b>\$0.518</b>	<b>\$0.545</b>	<b>\$0.572</b>	<b>\$0.601</b>

**TABLE 2.3.3**  
**Malmstrom Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,116	1,116	1,116	1,116	1,116	1,116
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,116	1,116	1,116	1,116	1,116	1,116
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.568	\$0.598	\$0.629	\$0.662	\$0.700	\$0.734
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.209	\$0.213	\$0.022	\$0.022	\$0.022	\$0.023
Subtotal	\$0.782	\$0.815	\$0.655	\$0.689	\$0.727	\$0.761
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.782</b>	<b>\$0.815</b>	<b>\$0.655</b>	<b>\$0.689</b>	<b>\$0.727</b>	<b>\$0.761</b>

**TABLE 2.3.4**  
**Minot Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,606	1,606	1,606	1,606	1,606	1,606
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,606	1,606	1,606	1,606	1,606	1,606
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.188	\$0.193	\$0.196	\$0.190	\$0.194	\$0.197
Furnishings	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002	\$0.002
Miscellaneous						
Privatization Support	\$0.236	\$0.241	\$0.245	\$0.249	\$0.254	\$0.258
Subtotal	\$0.427	\$0.435	\$0.443	\$0.442	\$0.450	\$0.458
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.427</b>	<b>\$0.435</b>	<b>\$0.443</b>	<b>\$0.442</b>	<b>\$0.450</b>	<b>\$0.458</b>

**TABLE 2.3.5**  
**Whiteman Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	891	891	891	891	891	891
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	891	891	891	891	891	891
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.628	\$0.236	\$0.240	\$0.244	\$0.249	\$0.253
Furnishings	\$0.026	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous						
Privatization Support	\$0.016	\$0.290	\$0.295	\$0.301	\$0.306	\$0.312
Subtotal	\$0.670	\$0.529	\$0.538	\$0.548	\$0.558	\$0.568
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.670</b>	<b>\$0.529</b>	<b>\$0.538</b>	<b>\$0.548</b>	<b>\$0.558</b>	<b>\$0.568</b>

**TABLE 2.4**  
**AFMC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	3,723	0	0	0	0	0
Privatized Units	6,075	7,800	7,800	7,800	7,800	7,800
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	9,798	7,800	7,800	7,800	7,800	7,800
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$1.920	\$1.954	\$1.987	\$2.011	\$2.057	\$2.091
Furnishings	\$0.184	\$0.188	\$0.191	\$0.194	\$0.198	\$0.201
Miscellaneous						
Privatization Support	\$2.903	\$2.955	\$3.008	\$3.062	\$3.117	\$3.173
Subtotal	\$5.006	\$5.096	\$5.186	\$5.267	\$5.372	\$5.466
<b>Facilities Sustainment</b>						
RPMA						
RPMC	\$0.010					
Subtotal	\$0.010	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$5.016</b>	<b>\$5.096</b>	<b>\$5.186</b>	<b>\$5.267</b>	<b>\$5.372</b>	<b>\$5.466</b>

**TABLE 2.4.1**  
**Arnold Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	22	22	22	22	22	22
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	22	22	22	22	22	22
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.069	\$0.071	\$0.072	\$0.073	\$0.074	\$0.076
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.081	\$0.083	\$0.084	\$0.086	\$0.088	\$0.089
Subtotal	\$0.155	\$0.158	\$0.161	\$0.163	\$0.166	\$0.169
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.155</b>	<b>\$0.158</b>	<b>\$0.161</b>	<b>\$0.163</b>	<b>\$0.166</b>	<b>\$0.169</b>

**TABLE 2.4.2**  
**Edwards Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	1,366	0	0	0	0	0
Privatized Units	0	796	796	796	796	796
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,366	796	796	796	796	796
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.217	\$0.221	\$0.225	\$0.229	\$0.233	\$0.237
Furnishings	\$0.008	\$0.009	\$0.009	\$0.009	\$0.009	\$0.009
Miscellaneous						
Privatization Support	\$0.373	\$0.380	\$0.387	\$0.394	\$0.401	\$0.408
Subtotal	\$0.599	\$0.609	\$0.620	\$0.631	\$0.643	\$0.654
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.599</b>	<b>\$0.609</b>	<b>\$0.620</b>	<b>\$0.631</b>	<b>\$0.643</b>	<b>\$0.654</b>

**TABLE 2.4.3**  
**Eglin Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	2,357	0	0	0	0	0
Privatized Units	0	929	929	929	929	929
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	2,357	929	929	929	929	929
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.237	\$0.241	\$0.245	\$0.250	\$0.254	\$0.259
Furnishings	\$0.017	\$0.017	\$0.017	\$0.018	\$0.018	\$0.018
Miscellaneous						
Privatization Support	\$0.440	\$0.448	\$0.456	\$0.465	\$0.473	\$0.481
Subtotal	\$0.694	\$0.706	\$0.719	\$0.732	\$0.745	\$0.759
<b>Facilities Sustainment</b>						
RPMA						
RPMC	\$0.010					
Subtotal	\$0.010	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.704</b>	<b>\$0.706</b>	<b>\$0.719</b>	<b>\$0.732</b>	<b>\$0.745</b>	<b>\$0.759</b>

**TABLE 2.4.4**  
**Hanscom Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	784	784	784	784	784	784
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	784	784	784	784	784	784
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.192	\$0.195	\$0.199	\$0.202	\$0.206	\$0.209
Furnishings	\$0.008	\$0.009	\$0.009	\$0.009	\$0.009	\$0.009
Miscellaneous						
Privatization Support	\$0.287	\$0.292	\$0.298	\$0.303	\$0.308	\$0.314
Subtotal	\$0.487	\$0.496	\$0.505	\$0.514	\$0.523	\$0.533
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.487</b>	<b>\$0.496</b>	<b>\$0.505</b>	<b>\$0.514</b>	<b>\$0.523</b>	<b>\$0.533</b>

**TABLE 2.4.5**  
**Hill Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,018	1,018	1,018	1,018	1,018	1,018
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,018	1,018	1,018	1,018	1,018	1,018
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.229	\$0.233	\$0.237	\$0.242	\$0.246	\$0.250
Furnishings	\$0.013	\$0.013	\$0.013	\$0.013	\$0.013	\$0.014
Miscellaneous						
Privatization Support	\$0.301	\$0.306	\$0.312	\$0.317	\$0.323	\$0.329
Subtotal	\$0.542	\$0.552	\$0.562	\$0.572	\$0.582	\$0.593
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.542</b>	<b>\$0.552</b>	<b>\$0.562</b>	<b>\$0.572</b>	<b>\$0.582</b>	<b>\$0.593</b>

**TABLE 2.4.6**  
**HQ AFMC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.040	\$0.041	\$0.039	\$0.028	\$0.038	\$0.036
Furnishings						
Miscellaneous						
Privatization Support						
Subtotal	\$0.040	\$0.041	\$0.039	\$0.028	\$0.038	\$0.036
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.040</b>	<b>\$0.041</b>	<b>\$0.039</b>	<b>\$0.028</b>	<b>\$0.038</b>	<b>\$0.036</b>

**TABLE 2.4.7**  
**Kirtland Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,078	1,078	1,078	1,078	1,078	1,078
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,078	1,078	1,078	1,078	1,078	1,078
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.227	\$0.231	\$0.235	\$0.239	\$0.244	\$0.248
Furnishings	\$0.013	\$0.013	\$0.013	\$0.013	\$0.013	\$0.014
Miscellaneous						
Privatization Support	\$0.368	\$0.374	\$0.381	\$0.388	\$0.395	\$0.402
Subtotal	\$0.607	\$0.618	\$0.629	\$0.641	\$0.652	\$0.664
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.607</b>	<b>\$0.618</b>	<b>\$0.629</b>	<b>\$0.641</b>	<b>\$0.652</b>	<b>\$0.664</b>

**TABLE 2.4.8**  
**Robins Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	877	877	877	877	877	877
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	877	877	877	877	877	877
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.229	\$0.233	\$0.237	\$0.242	\$0.246	\$0.250
Furnishings	\$0.021	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Miscellaneous						
Privatization Support	\$0.301	\$0.306	\$0.312	\$0.317	\$0.323	\$0.329
Subtotal	\$0.551	\$0.561	\$0.571	\$0.581	\$0.591	\$0.602
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.551</b>	<b>\$0.561</b>	<b>\$0.571</b>	<b>\$0.581</b>	<b>\$0.591</b>	<b>\$0.602</b>

**TABLE 2.4.9**  
**Tinker Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	660	660	660	660	660	660
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	660	660	660	660	660	660
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.232	\$0.236	\$0.240	\$0.244	\$0.249	\$0.253
Furnishings	\$0.017	\$0.017	\$0.017	\$0.018	\$0.018	\$0.018
Miscellaneous						
Privatization Support	\$0.301	\$0.306	\$0.312	\$0.317	\$0.323	\$0.329
Subtotal	\$0.549	\$0.559	\$0.569	\$0.579	\$0.590	\$0.600
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.549</b>	<b>\$0.559</b>	<b>\$0.569</b>	<b>\$0.579</b>	<b>\$0.590</b>	<b>\$0.600</b>

**TABLE 2.4.10**  
**Wright-Patterson Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,636	1,636	1,636	1,636	1,636	1,636
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,636	1,636	1,636	1,636	1,636	1,636
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.248	\$0.253	\$0.257	\$0.262	\$0.267	\$0.272
Furnishings	\$0.084	\$0.085	\$0.087	\$0.088	\$0.090	\$0.092
Miscellaneous						
Privatization Support	\$0.450	\$0.458	\$0.467	\$0.475	\$0.484	\$0.492
Subtotal	\$0.782	\$0.797	\$0.811	\$0.825	\$0.840	\$0.855
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.782</b>	<b>\$0.797</b>	<b>\$0.811</b>	<b>\$0.825</b>	<b>\$0.840</b>	<b>\$0.855</b>

**TABLE 2.5**  
**AFSOC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	381	0	0	0	0	0
Privatized Units	828	1,376	1,376	1,376	1,376	1,376
Leased Units	650	150	0	0	300	300
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,859	1,526	1,376	1,376	1,676	1,676
<b>Facility Operations</b>						
Services	\$0.457					
Utilities	\$1.649					
Leasing	\$6.003	\$3.140				
Subtotal	\$8.110	\$3.140	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$1.114	\$0.756	\$0.468	\$0.476	\$0.485	\$0.494
Furnishings	\$0.245	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous	\$0.074					
Privatization Support	\$0.018	\$0.343	\$0.650	\$0.662	\$0.674	\$0.686
Subtotal	\$1.451	\$1.102	\$1.122	\$1.142	\$1.162	\$1.183
<b>Facilities Sustainment</b>						
RPMA	\$2.638					
RPMC	\$0.002					
Subtotal	\$2.640	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.017					
Subtotal	-\$0.017	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$12.184</b>	<b>\$4.242</b>	<b>\$1.122</b>	<b>\$1.142</b>	<b>\$1.162</b>	<b>\$1.183</b>

**TABLE 2.5.1**  
**Cannon Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	828	828	828	828	828	828
Leased Units	350	150	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,178	978	828	828	828	828
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$3.084	\$3.140				
Subtotal	\$3.084	\$3.140	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.627	\$0.638	\$0.349	\$0.355	\$0.361	\$0.368
Furnishings	\$0.242					
Miscellaneous	\$0.074					
Privatization Support	\$0.007	\$0.008	\$0.309	\$0.315	\$0.320	\$0.326
Subtotal	\$0.951	\$0.646	\$0.658	\$0.669	\$0.682	\$0.694
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$4.035</b>	<b>\$3.786</b>	<b>\$0.658</b>	<b>\$0.669</b>	<b>\$0.682</b>	<b>\$0.694</b>

**TABLE 2.5.2**  
**HQ AFSOC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management						
Furnishings						
Miscellaneous						
Privatization Support	\$0.010	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Subtotal	\$0.010	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.010</b>	<b>\$0.011</b>	<b>\$0.011</b>	<b>\$0.011</b>	<b>\$0.011</b>	<b>\$0.011</b>

**TABLE 2.5.3**  
**Hurlburt Field Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	381	0	0	0	0	0
Privatized Units	0	548	548	548	548	548
Leased Units	300	0	0	0	300	300
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	681	548	548	548	848	848
<b>Facility Operations</b>						
Services	\$0.457					
Utilities	\$1.649					
Leasing	\$2.919					
Subtotal	\$5.025	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.487	\$0.117	\$0.119	\$0.122	\$0.124	\$0.126
Furnishings	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003	\$0.003
Miscellaneous						
Privatization Support		\$0.325	\$0.330	\$0.336	\$0.342	\$0.349
Subtotal	\$0.490	\$0.445	\$0.453	\$0.461	\$0.470	\$0.478
<b>Facilities Sustainment</b>						
RPMA	\$2.638					
RPMC	\$0.002					
Subtotal	\$2.640	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.017					
Subtotal	-\$0.017	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$8.138</b>	<b>\$0.445</b>	<b>\$0.453</b>	<b>\$0.461</b>	<b>\$0.470</b>	<b>\$0.478</b>

**TABLE 2.6**  
**AFSPC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	3,250	3,250	3,250	3,250	3,250	3,250
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	4	4	4	4	4	4
Subtotal	3,254	3,254	3,254	3,254	3,254	3,254
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$0.167	\$0.170	\$0.174	\$0.177	\$0.180	\$0.183
Subtotal	\$0.167	\$0.170	\$0.174	\$0.177	\$0.180	\$0.183
<b>Family Housing Management</b>						
Management	\$1.646	\$1.723	\$1.803	\$1.888	\$1.977	\$2.070
Furnishings	\$0.134	\$0.136	\$0.139	\$0.141	\$0.144	\$0.146
Miscellaneous						
Privatization Support	\$1.719	\$1.806	\$1.897	\$1.993	\$2.093	\$2.200
Subtotal	\$3.499	\$3.665	\$3.839	\$4.022	\$4.214	\$4.416
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$3.667</b>	<b>\$3.835</b>	<b>\$4.012</b>	<b>\$4.198</b>	<b>\$4.394</b>	<b>\$4.600</b>

**TABLE 2.6.1**  
**Buckley Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	351	351	351	351	351	351
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	351	351	351	351	351	351
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.386	\$0.400	\$0.415	\$0.430	\$0.446	\$0.463
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.140	\$0.148	\$0.156	\$0.164	\$0.173	\$0.182
Subtotal	\$0.531	\$0.552	\$0.575	\$0.599	\$0.623	\$0.650
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.531</b>	<b>\$0.552</b>	<b>\$0.575</b>	<b>\$0.599</b>	<b>\$0.623</b>	<b>\$0.650</b>

**TABLE 2.6.2**  
**Cavalier Air Force Station Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	14	14	14	14	14	14
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	14	14	14	14	14	14
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.005	\$0.005	\$0.005	\$0.006	\$0.006	\$0.006
Furnishings						
Miscellaneous						
Privatization Support	\$0.010	\$0.011	\$0.011	\$0.011	\$0.011	\$0.011
Subtotal	\$0.016	\$0.016	\$0.016	\$0.017	\$0.017	\$0.017
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.016</b>	<b>\$0.016</b>	<b>\$0.016</b>	<b>\$0.017</b>	<b>\$0.017</b>	<b>\$0.017</b>

**TABLE 2.6.3**  
**HQ AFSPC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.121	\$0.128	\$0.135	\$0.142	\$0.150	\$0.158
Furnishings						
Miscellaneous						
Privatization Support	\$0.021	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Subtotal	\$0.142	\$0.149	\$0.156	\$0.164	\$0.172	\$0.181
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.142</b>	<b>\$0.149</b>	<b>\$0.156</b>	<b>\$0.164</b>	<b>\$0.172</b>	<b>\$0.181</b>

**TABLE 2.6.4**  
**Los Angeles Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	572	572	572	572	572	572
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	572	572	572	572	572	572
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.180	\$0.188	\$0.197	\$0.206	\$0.216	\$0.226
Furnishings	\$0.021	\$0.021	\$0.022	\$0.022	\$0.022	\$0.023
Miscellaneous						
Privatization Support	\$0.309	\$0.325	\$0.342	\$0.360	\$0.379	\$0.399
Subtotal	\$0.509	\$0.534	\$0.561	\$0.588	\$0.618	\$0.648
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.509</b>	<b>\$0.534</b>	<b>\$0.561</b>	<b>\$0.588</b>	<b>\$0.618</b>	<b>\$0.648</b>

**TABLE 2.6.5**  
**Patrick Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	552	552	552	552	552	552
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	552	552	552	552	552	552
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.217	\$0.228	\$0.239	\$0.251	\$0.264	\$0.278
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.316	\$0.332	\$0.349	\$0.367	\$0.386	\$0.405
Subtotal	\$0.537	\$0.564	\$0.593	\$0.623	\$0.654	\$0.688
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.537</b>	<b>\$0.564</b>	<b>\$0.593</b>	<b>\$0.623</b>	<b>\$0.654</b>	<b>\$0.688</b>

**TABLE 2.6.6**  
**Peterson Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	652	652	652	652	652	652
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	4	4	4	4	4	4
Subtotal	656	656	656	656	656	656
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$0.167	\$0.170	\$0.174	\$0.177	\$0.180	\$0.183
Subtotal	\$0.167	\$0.170	\$0.174	\$0.177	\$0.180	\$0.183
<b>Family Housing Management</b>						
Management	\$0.352	\$0.370	\$0.389	\$0.408	\$0.429	\$0.451
Furnishings	\$0.092	\$0.094	\$0.095	\$0.097	\$0.099	\$0.101
Miscellaneous						
Privatization Support	\$0.321	\$0.336	\$0.351	\$0.367	\$0.384	\$0.402
Subtotal	\$0.765	\$0.799	\$0.835	\$0.873	\$0.912	\$0.954
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.933</b>	<b>\$0.970</b>	<b>\$1.009</b>	<b>\$1.049</b>	<b>\$1.092</b>	<b>\$1.137</b>

**TABLE 2.6.7**  
**Schriever Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	242	242	242	242	242	242
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	242	242	242	242	242	242
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.201	\$0.211	\$0.221	\$0.232	\$0.244	\$0.256
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.188	\$0.199	\$0.209	\$0.220	\$0.232	\$0.245
Subtotal	\$0.394	\$0.414	\$0.435	\$0.457	\$0.481	\$0.505
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.394</b>	<b>\$0.414</b>	<b>\$0.435</b>	<b>\$0.457</b>	<b>\$0.481</b>	<b>\$0.505</b>

**TABLE 2.6.8**  
**Vandenberg Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	867	867	867	867	867	867
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	867	867	867	867	867	867
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.184	\$0.193	\$0.202	\$0.212	\$0.222	\$0.233
Furnishings	\$0.008	\$0.009	\$0.009	\$0.009	\$0.009	\$0.009
Miscellaneous						
Privatization Support	\$0.413	\$0.434	\$0.457	\$0.481	\$0.506	\$0.532
Subtotal	\$0.605	\$0.636	\$0.668	\$0.701	\$0.737	\$0.774
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.605</b>	<b>\$0.636</b>	<b>\$0.668</b>	<b>\$0.701</b>	<b>\$0.737</b>	<b>\$0.774</b>

**TABLE 2.7**  
**AMC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	493	0	0	0	0	0
Privatized Units	9,095	9,459	9,459	9,459	9,459	9,459
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	9,588	9,459	9,459	9,459	9,459	9,459
<b>Facility Operations</b>						
Services	\$1.279					
Utilities	\$0.855	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
Leasing						
Subtotal	\$2.134	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
<b>Family Housing Management</b>						
Management	\$3.560	\$2.314	\$2.364	\$2.411	\$2.464	\$2.513
Furnishings	\$0.267	\$0.272	\$0.277	\$0.160	\$0.163	\$0.176
Miscellaneous						
Privatization Support	\$2.700	\$3.138	\$3.222	\$3.286	\$3.353	\$3.426
Subtotal	\$6.527	\$5.724	\$5.862	\$5.858	\$5.980	\$6.116
<b>Facilities Sustainment</b>						
RPMA	\$0.481					
RPMC	\$0.012					
Subtotal	\$0.492	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$9.153</b>	<b>\$5.730</b>	<b>\$5.868</b>	<b>\$5.864</b>	<b>\$5.987</b>	<b>\$6.123</b>

**TABLE 2.7.1**  
**Charleston Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	345	345	345	345	345	345
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	345	345	345	345	345	345
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.551	\$0.432	\$0.441	\$0.453	\$0.462	\$0.474
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.656	\$0.668	\$0.680	\$0.692	\$0.705	\$0.717
Subtotal	\$1.211	\$1.105	\$1.125	\$1.149	\$1.171	\$1.195
<b>Facilities Sustainment</b>						
RPMA	\$0.481					
RPMC						
Subtotal	\$0.481	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.692</b>	<b>\$1.105</b>	<b>\$1.125</b>	<b>\$1.149</b>	<b>\$1.171</b>	<b>\$1.195</b>

**TABLE 2.7.2**  
**Dover Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	980	980	980	980	980	980
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	980	980	980	980	980	980
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.207	\$0.211	\$0.215	\$0.219	\$0.223	\$0.227
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.192	\$0.195	\$0.199	\$0.202	\$0.206	\$0.209
Subtotal	\$0.403	\$0.410	\$0.418	\$0.425	\$0.433	\$0.441
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.403</b>	<b>\$0.410</b>	<b>\$0.418</b>	<b>\$0.425</b>	<b>\$0.433</b>	<b>\$0.441</b>

**TABLE 2.7.3**  
**Fairchild Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	641	641	641	641	641	641
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	641	641	641	641	641	641
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.071	\$0.074	\$0.077	\$0.080	\$0.083	\$0.086
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.286	\$0.296	\$0.307	\$0.319	\$0.331	\$0.344
Subtotal	\$0.361	\$0.374	\$0.388	\$0.404	\$0.419	\$0.435
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.361</b>	<b>\$0.374</b>	<b>\$0.388</b>	<b>\$0.404</b>	<b>\$0.419</b>	<b>\$0.435</b>

**TABLE 2.7.4**  
**Grand Forks Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	547	547	547	547	547	547
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	547	547	547	547	547	547
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$1.076	\$0.215	\$0.219	\$0.223	\$0.227	\$0.231
Furnishings						
Miscellaneous						
Privatization Support	\$0.007	\$0.234	\$0.239	\$0.243	\$0.247	\$0.252
Subtotal	\$1.083	\$0.450	\$0.458	\$0.466	\$0.474	\$0.483
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.083</b>	<b>\$0.450</b>	<b>\$0.458</b>	<b>\$0.466</b>	<b>\$0.474</b>	<b>\$0.483</b>

**TABLE 2.7.5**  
**HQ AMC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.016	\$0.016	\$0.016	\$0.017	\$0.017	\$0.017
Furnishings						
Miscellaneous						
Privatization Support	\$0.042	\$0.043	\$0.043	\$0.044	\$0.045	\$0.046
Subtotal	\$0.058	\$0.059	\$0.060	\$0.061	\$0.062	\$0.063
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.058</b>	<b>\$0.059</b>	<b>\$0.060</b>	<b>\$0.061</b>	<b>\$0.062</b>	<b>\$0.063</b>

**TABLE 2.7.6**  
**Little Rock Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,200	1,200	1,200	1,200	1,200	1,200
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,200	1,200	1,200	1,200	1,200	1,200
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.174	\$0.178	\$0.181	\$0.184	\$0.187	\$0.191
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.240	\$0.244	\$0.249	\$0.253	\$0.258	\$0.262
Subtotal	\$0.419	\$0.426	\$0.434	\$0.442	\$0.450	\$0.458
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.419</b>	<b>\$0.426</b>	<b>\$0.434</b>	<b>\$0.442</b>	<b>\$0.450</b>	<b>\$0.458</b>

**TABLE 2.7.7**  
**MacDill Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	571	571	571	571	571	571
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	571	571	571	571	571	571
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.338	\$0.209	\$0.218	\$0.222	\$0.232	\$0.237
Furnishings	\$0.178	\$0.181	\$0.184	\$0.066	\$0.067	\$0.079
Miscellaneous						
Privatization Support	\$0.293	\$0.301	\$0.314	\$0.320	\$0.328	\$0.340
Subtotal	\$0.809	\$0.691	\$0.717	\$0.608	\$0.628	\$0.655
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.809</b>	<b>\$0.691</b>	<b>\$0.717</b>	<b>\$0.608</b>	<b>\$0.628</b>	<b>\$0.655</b>

**TABLE 2.7.8**  
**McConnell Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	493	0	0	0	0	0
Privatized Units	0	364	364	364	364	364
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	493	364	364	364	364	364
<b>Facility Operations</b>						
Services	\$1.279					
Utilities	\$0.855	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
Leasing						
Subtotal	\$2.134	\$0.006	\$0.007	\$0.007	\$0.007	\$0.007
<b>Family Housing Management</b>						
Management	\$0.301	\$0.138	\$0.140	\$0.143	\$0.145	\$0.148
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support		\$0.155	\$0.170	\$0.173	\$0.177	\$0.180
Subtotal	\$0.305	\$0.297	\$0.315	\$0.321	\$0.326	\$0.332
<b>Facilities Sustainment</b>						
RPMA						
RPMC	\$0.012					
Subtotal	\$0.012	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$2.451</b>	<b>\$0.303</b>	<b>\$0.321</b>	<b>\$0.327</b>	<b>\$0.333</b>	<b>\$0.339</b>

**TABLE 2.7.9**  
**McGuire Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	2,084	2,084	2,084	2,084	2,084	2,084
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	2,084	2,084	2,084	2,084	2,084	2,084
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.372	\$0.379	\$0.386	\$0.393	\$0.400	\$0.407
Furnishings	\$0.013	\$0.013	\$0.013	\$0.013	\$0.013	\$0.014
Miscellaneous						
Privatization Support	\$0.505	\$0.514	\$0.523	\$0.533	\$0.542	\$0.552
Subtotal	\$0.890	\$0.906	\$0.922	\$0.939	\$0.956	\$0.973
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.890</b>	<b>\$0.906</b>	<b>\$0.922</b>	<b>\$0.939</b>	<b>\$0.956</b>	<b>\$0.973</b>

**TABLE 2.7.10**  
**Scott Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,593	1,593	1,593	1,593	1,593	1,593
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,593	1,593	1,593	1,593	1,593	1,593
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.293	\$0.299	\$0.304	\$0.309	\$0.315	\$0.321
Furnishings	\$0.051	\$0.052	\$0.053	\$0.054	\$0.055	\$0.056
Miscellaneous						
Privatization Support	\$0.294	\$0.299	\$0.304	\$0.310	\$0.315	\$0.321
Subtotal	\$0.638	\$0.650	\$0.661	\$0.673	\$0.685	\$0.698
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.638</b>	<b>\$0.650</b>	<b>\$0.661</b>	<b>\$0.673</b>	<b>\$0.685</b>	<b>\$0.698</b>

**TABLE 2.7.11**  
**Travis Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,134	1,134	1,134	1,134	1,134	1,134
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,134	1,134	1,134	1,134	1,134	1,134
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.160	\$0.163	\$0.166	\$0.169	\$0.172	\$0.175
Furnishings	\$0.004	\$0.004	\$0.004	\$0.004	\$0.004	\$0.005
Miscellaneous						
Privatization Support	\$0.186	\$0.189	\$0.193	\$0.196	\$0.200	\$0.203
Subtotal	\$0.351	\$0.357	\$0.363	\$0.370	\$0.377	\$0.383
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.351</b>	<b>\$0.357</b>	<b>\$0.363</b>	<b>\$0.370</b>	<b>\$0.377</b>	<b>\$0.383</b>

**TABLE 2.8**  
**PACAF Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	828	0	0	0	0	0
Privatized Units	5,736	6,516	6,516	6,516	6,516	6,516
Leased Units	366	366	366	366	366	366
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	6,930	6,882	6,882	6,882	6,882	6,882
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$14.201	\$14.461	\$14.725	\$14.994	\$15.268	
Subtotal	\$14.201	\$14.461	\$14.725	\$14.994	\$15.268	\$0.000
<b>Family Housing Management</b>						
Management	\$2.983	\$2.243	\$2.338	\$2.435	\$2.540	\$2.646
Furnishings	\$8.871	\$2.058	\$2.116	\$2.189	\$2.266	\$2.345
Miscellaneous		\$0.015	\$0.016	\$0.016	\$0.016	\$0.016
Privatization Support	\$1.517	\$2.016	\$2.108	\$2.204	\$2.309	\$2.420
Subtotal	\$13.371	\$6.332	\$6.577	\$6.844	\$7.131	\$7.426
<b>Facilities Sustainment</b>						
RPMA	\$11.161					
RPMC	\$0.108					
Subtotal	\$11.270	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$38.842</b>	<b>\$20.793</b>	<b>\$21.302</b>	<b>\$21.838</b>	<b>\$22.399</b>	<b>\$7.426</b>

**TABLE 2.8.1**  
**Eielson Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	828	0	0	0	0	0
Privatized Units	0	780	780	780	780	780
Leased Units	366	366	366	366	366	366
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	1,194	1,146	1,146	1,146	1,146	1,146
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$14.201	\$14.461	\$14.725	\$14.994	\$15.268	
Subtotal	\$14.201	\$14.461	\$14.725	\$14.994	\$15.268	\$0.000
<b>Family Housing Management</b>						
Management	\$0.439	\$0.458	\$0.478	\$0.499	\$0.521	\$0.544
Furnishings	\$0.210	\$0.227	\$0.235	\$0.245	\$0.254	\$0.264
Miscellaneous		\$0.015	\$0.016	\$0.016	\$0.016	\$0.016
Privatization Support	\$0.210	\$0.220	\$0.231	\$0.242	\$0.254	\$0.266
Subtotal	\$0.859	\$0.921	\$0.960	\$1.002	\$1.046	\$1.091
<b>Facilities Sustainment</b>						
RPMA	\$3.835					
RPMC	\$0.108					
Subtotal	\$3.943	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$19.003</b>	<b>\$15.381</b>	<b>\$15.685</b>	<b>\$15.996</b>	<b>\$16.314</b>	<b>\$1.091</b>

**TABLE 2.8.2**  
**Elmendorf / Fort Richardson Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	3,262	3,262	3,262	3,262	3,262	3,262
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	3,262	3,262	3,262	3,262	3,262	3,262
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$2.056	\$1.287	\$1.353	\$1.420	\$1.494	\$1.567
Furnishings	\$7.752	\$0.906	\$0.938	\$0.985	\$1.035	\$1.086
Miscellaneous						
Privatization Support	\$0.758	\$1.237	\$1.309	\$1.383	\$1.466	\$1.554
Subtotal	\$10.566	\$3.430	\$3.599	\$3.788	\$3.995	\$4.207
<b>Facilities Sustainment</b>						
RPMA	\$7.327					
RPMC						
Subtotal	\$7.327	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$17.893</b>	<b>\$3.430</b>	<b>\$3.599</b>	<b>\$3.788</b>	<b>\$3.995</b>	<b>\$4.207</b>

**TABLE 2.8.3**  
**Hickam Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	2,474	2,474	2,474	2,474	2,474	2,474
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	2,474	2,474	2,474	2,474	2,474	2,474
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.489	\$0.497	\$0.506	\$0.516	\$0.525	\$0.534
Furnishings	\$0.910	\$0.926	\$0.943	\$0.960	\$0.977	\$0.994
Miscellaneous						
Privatization Support	\$0.548	\$0.558	\$0.568	\$0.578	\$0.589	\$0.600
Subtotal	\$1.947	\$1.982	\$2.017	\$2.054	\$2.091	\$2.128
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$1.947</b>	<b>\$1.982</b>	<b>\$2.017</b>	<b>\$2.054</b>	<b>\$2.091</b>	<b>\$2.128</b>

**TABLE 2.9**  
**Others Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	1,983	1,983	1,983	1,983	1,983	1,983
Leased Units	1,242	1,242	1,242	1,242	1,242	1,242
Geo Sep Leased Units	18	18	18	18	18	18
Subtotal	3,243	3,243	3,243	3,243	3,243	3,243
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$18.267	\$18.596	\$18.931	\$19.272	\$0.464	\$0.473
Subtotal	\$18.267	\$18.596	\$18.931	\$19.272	\$0.464	\$0.473
<b>Family Housing Management</b>						
Management	\$0.818	\$0.298	\$0.305	\$0.311	\$0.318	\$0.325
Furnishings	\$0.084	\$0.069	\$0.098	\$0.109	\$0.101	\$0.101
Miscellaneous						
Privatization Support	\$0.581	\$0.602	\$0.616	\$0.627	\$0.641	\$0.653
Subtotal	\$1.483	\$0.970	\$1.019	\$1.048	\$1.060	\$1.079
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.005	-\$0.005	-\$0.011	-\$0.011	-\$0.011	-\$0.011
Subtotal	-\$0.005	-\$0.005	-\$0.011	-\$0.011	-\$0.011	-\$0.011
<b>Total</b>	<b>\$19.745</b>	<b>\$19.560</b>	<b>\$19.939</b>	<b>\$20.308</b>	<b>\$1.514</b>	<b>\$1.540</b>

**TABLE 2.9.1**  
**Andrews Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	887	887	887	887	887	887
Leased Units	1,242	1,242	1,242	1,242	1,242	1,242
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	2,129	2,129	2,129	2,129	2,129	2,129
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$17.835	\$18.156	\$18.483	\$18.815		
Subtotal	\$17.835	\$18.156	\$18.483	\$18.815	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.179	\$0.182	\$0.186	\$0.189	\$0.192	\$0.196
Furnishings	\$0.025	\$0.024	\$0.026	\$0.025	\$0.027	\$0.026
Miscellaneous						
Privatization Support	\$0.416	\$0.424	\$0.431	\$0.439	\$0.447	\$0.455
Subtotal	\$0.620	\$0.630	\$0.643	\$0.653	\$0.666	\$0.677
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$18.455</b>	<b>\$18.786</b>	<b>\$19.126</b>	<b>\$19.468</b>	<b>\$0.666</b>	<b>\$0.677</b>

**TABLE 2.9.2**  
**Bolling Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	669	669	669	669	669	669
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	669	669	669	669	669	669
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.526					
Furnishings						
Miscellaneous						
Privatization Support						
Subtotal	\$0.526	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.526</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>	<b>\$0.000</b>

**TABLE 2.9.3**  
**HQ AFDW Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	0	0	0	0	0	0
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management						
Furnishings	\$0.042	\$0.043	\$0.063	\$0.064	\$0.065	\$0.066
Miscellaneous						
Privatization Support						
Subtotal	\$0.042	\$0.043	\$0.063	\$0.064	\$0.065	\$0.066
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.042</b>	<b>\$0.043</b>	<b>\$0.063</b>	<b>\$0.064</b>	<b>\$0.065</b>	<b>\$0.066</b>

**TABLE 2.9.4**  
**HQ AFRC Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	0	0	0	0	0	0
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	18	18	18	18	18	18
Subtotal	18	18	18	18	18	18
<b>Facility Operations</b>						
Services						
Utilities						
Leasing	\$0.432	\$0.440	\$0.448	\$0.456	\$0.464	\$0.473
Subtotal	\$0.432	\$0.440	\$0.448	\$0.456	\$0.464	\$0.473
<b>Family Housing Management</b>						
Management						
Furnishings						
Miscellaneous						
Privatization Support						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Total</b>	<b>\$0.432</b>	<b>\$0.440</b>	<b>\$0.448</b>	<b>\$0.456</b>	<b>\$0.464</b>	<b>\$0.473</b>

**TABLE 2.9.5**  
**USAF Academy Operations and Management Activities**

(in millions), (2012-2017, then year dollars)

	2012	2013	2014	2015	2016	2017
<b>Inventory Data (Units)</b>						
Government Owned Units	0	0	0	0	0	0
Privatized Units	427	427	427	427	427	427
Leased Units	0	0	0	0	0	0
Geo Sep Leased Units	0	0	0	0	0	0
Subtotal	427	427	427	427	427	427
<b>Facility Operations</b>						
Services						
Utilities						
Leasing						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Family Housing Management</b>						
Management	\$0.113	\$0.116	\$0.119	\$0.123	\$0.126	\$0.129
Furnishings	\$0.017	\$0.002	\$0.009	\$0.020	\$0.009	\$0.009
Miscellaneous						
Privatization Support	\$0.165	\$0.179	\$0.185	\$0.188	\$0.194	\$0.198
Subtotal	\$0.295	\$0.297	\$0.313	\$0.331	\$0.329	\$0.336
<b>Facilities Sustainment</b>						
RPMA						
RPMC						
Subtotal	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000	\$0.000
<b>Other</b>						
Demo						
Reimbursements	-\$0.005	-\$0.005	-\$0.011	-\$0.011	-\$0.011	-\$0.011
Subtotal	-\$0.005	-\$0.005	-\$0.011	-\$0.011	-\$0.011	-\$0.011
<b>Total</b>	<b>\$0.289</b>	<b>\$0.292</b>	<b>\$0.302</b>	<b>\$0.320</b>	<b>\$0.318</b>	<b>\$0.325</b>

**TABLE 3**  
**List of Family Housing Inventory and Requirement**

**FY2012**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>	<b>904</b>			<b>10,464</b>	<b>11,368</b>	<b>9,997</b>	<b>1,755</b>		<b>384</b>	<b>8</b>
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson	904				904	748	156			
Shaw				630	630	787			157	
<b>AETC</b>				<b>7,753</b>	<b>7,753</b>	<b>6,456</b>	<b>1,297</b>			<b>63</b>
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										55
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
Luke				426	426	389	37			
Maxwell				501	501	501				8
Sheppard				910	910	536	374			
Tyndall				813	813	754	59			
Vance				237	237	237				
<b>AFGSC</b>				<b>5,452</b>	<b>5,452</b>	<b>5,486</b>	<b>189</b>		<b>223</b>	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>	<b>126</b>	<b>3,597</b>		<b>6,075</b>	<b>9,798</b>	<b>5,693</b>	<b>2,910</b>	<b>1,195</b>		
Arnold				22	22	22				
Edwards		1,366			1,366	522	844			
Eglin	126	2,231			2,357	1,162	1,195			
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>	<b>62</b>	<b>319</b>	<b>650</b>	<b>828</b>	<b>1,859</b>	<b>1,719</b>	<b>144</b>		<b>4</b>	
Cannon				350	828	1,178	144			
Hurlburt Field	62	319	300		681	685			4	
<b>AFSPC</b>				<b>3,250</b>	<b>3,250</b>	<b>2,996</b>	<b>286</b>		<b>32</b>	<b>4</b>
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>	<b>247</b>	<b>246</b>		<b>9,095</b>	<b>9,588</b>	<b>5,926</b>	<b>3,533</b>	<b>129</b>		
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
MacDill				571	571	571				
McConnell	247	246			493	364		129		
McGuire				2,084	2,084	940	1,144			
Scott				1,593	1,593	725	868			
Travis				1,134	1,134	1,134				
<b>PACAF</b>	<b>534</b>	<b>294</b>	<b>366</b>	<b>5,736</b>	<b>6,930</b>	<b>5,748</b>	<b>962</b>	<b>220</b>		
Eielson	534	294	366		1,194	974		220		
Elmendorf / Fort Richardson				3,262	3,262	3,262				
Hickam				2,474	2,474	1,512	962			
<b>Others</b>			<b>1,242</b>	<b>1,983</b>	<b>3,225</b>	<b>1,948</b>	<b>1,277</b>			<b>18</b>
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>	<b>1,873</b>	<b>4,456</b>	<b>2,258</b>	<b>50,636</b>	<b>59,223</b>	<b>45,969</b>	<b>12,353</b>	<b>1,544</b>	<b>643</b>	<b>93</b>

1. At joint bases like (i) Charleston, (ii) McGuire-Dix-Lakehurst, (iii) Andrews-Naval Air Facility Washington, (iv) Elmendorf-Richardson, (v) Lackland-Sam Houston-Randolph, and (vi) Langley-Eustis, where the AF provides base operating support, total inventory is shown.
2. At joint bases like (i) Hickam, and (ii) Bolling, where the AF does not provide base operating support, inventory is shown only if housing was privatized prior to joint basing.
3. Geographically separated leased units are not in support of a HRMA requirement.

*4. Although joint based with Naval base Guam, the Andersen AFB will remain in the FHMP until either privatization occurs or the Corporate AF decides to provide funds through the Navy to improve the inventory.*

**TABLE 3**  
**List of Family Housing Inventory and Requirement**  
**FY2013**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>				11,212	11,212	9,997	1,599		384	8
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson				748	748	748				
Shaw				630	630	787			157	
<b>AETC</b>				7,753	7,753	6,456	1,297			63
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										55
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
Luke				426	426	389	37			
Maxwell				501	501	501				8
Sheppard				910	910	536	374			
Tyndall				813	813	754	59			
Vance				237	237	237				
<b>AFGSC</b>				5,452	5,452	5,486	189		223	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>				7,800	7,800	5,693	2,340		233	
Arnold				22	22	22				
Edwards				796	796	522	274			
Eglin				929	929	1,162			233	
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>			150	1,376	1,526	1,719			193	
Cannon			150	828	978	1,034			56	
Hurlburt Field				548	548	685			137	
<b>AFSPC</b>				3,250	3,250	2,996	286		32	4
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>				9,459	9,459	5,926	3,533			
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
MacDill				571	571	571				
McConnell				364	364	364				
McGuire				2,084	2,084	940	1,144			
Scott				1,593	1,593	725	868			
Travis				1,134	1,134	1,134				
<b>PACAF</b>			366	6,516	6,882	5,748	1,134			
Eielson			366	780	1,146	974	172			
Eimendorf / Fort Richardson				3,262	3,262	3,262				
Hickam				2,474	2,474	1,512	962			
<b>Others</b>			1,242	1,983	3,225	1,948	1,277			18
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>			1,758	54,801	56,559	45,969	11,655		1,065	93

**TABLE 3**  
**List of Family Housing Inventory and Requirement**  
**FY2014**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>				11,212	11,212	9,997	1,599		384	8
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson				748	748	748				
Shaw				630	630	787			157	
<b>AETC</b>				7,753	7,753	6,456	1,297			58
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										50
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
Luke				426	426	389	37			
Maxwell				501	501	501				8
Sheppard				910	910	536	374			
Tyndall				813	813	754	59			
Vance				237	237	237				
<b>AFGSC</b>				5,452	5,452	5,486	189		223	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>				7,800	7,800	5,693	2,340		233	
Arnold				22	22	22				
Edwards				796	796	522	274			
Eglin				929	929	1,162			233	
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>				1,376	1,376	1,719			343	
Cannon				828	828	1,034			206	
Hurlburt Field				548	548	685			137	
<b>AFSPC</b>				3,250	3,250	2,996	286		32	4
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>				9,459	9,459	5,926	3,533			
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
MacDill				571	571	571				
McConnell				364	364	364				
McGuire				2,084	2,084	940	1,144			
Scott				1,593	1,593	725	868			
Travis				1,134	1,134	1,134				
<b>PACAF</b>			366	6,516	6,882	5,748	1,134			
Eielson			366	780	1,146	974	172			
Eimendorf / Fort Richardson				3,262	3,262	3,262				
Hickam				2,474	2,474	1,512	962			
<b>Others</b>			1,242	1,983	3,225	1,948	1,277			18
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>			1,608	54,801	56,409	45,969	11,655		1,215	88

**TABLE 3**  
**List of Family Housing Inventory and Requirement**  
**FY2015**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>				<b>11,212</b>	<b>11,212</b>	<b>9,997</b>	<b>1,599</b>		<b>384</b>	<b>8</b>
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson				748	748	748				
Shaw				630	630	787			157	
<b>AETC</b>				<b>7,753</b>	<b>7,753</b>	<b>6,456</b>	<b>1,297</b>			<b>58</b>
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										50
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
Luke				426	426	389	37			
Maxwell				501	501	501				8
Sheppard				910	910	536	374			
Tyndall				813	813	754	59			
Vance				237	237	237				
<b>AFGSC</b>				<b>5,452</b>	<b>5,452</b>	<b>5,486</b>	<b>189</b>		<b>223</b>	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>				<b>7,800</b>	<b>7,800</b>	<b>5,693</b>	<b>2,340</b>		<b>233</b>	
Arnold				22	22	22				
Edwards				796	796	522	274			
Eglin				929	929	1,162			233	
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>				<b>1,376</b>	<b>1,376</b>	<b>1,719</b>			<b>343</b>	
Cannon				828	828	1,034			206	
Hurlburt Field				548	548	685			137	
<b>AFSPC</b>				<b>3,250</b>	<b>3,250</b>	<b>2,996</b>	<b>286</b>		<b>32</b>	<b>4</b>
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>				<b>9,459</b>	<b>9,459</b>	<b>5,926</b>	<b>3,533</b>			
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
MacDill				571	571	571				
McConnell				364	364	364				
McGuire				2,084	2,084	940	1,144			
Scott				1,593	1,593	725	868			
Travis				1,134	1,134	1,134				
<b>PACAF</b>			<b>366</b>	<b>6,516</b>	<b>6,882</b>	<b>5,748</b>	<b>1,134</b>			
Eielson			366	780	1,146	974	172			
Eimendorf / Fort Richardson				3,262	3,262	3,262				
Hickam				2,474	2,474	1,512	962			
<b>Others</b>			<b>1,242</b>	<b>1,983</b>	<b>3,225</b>	<b>1,948</b>	<b>1,277</b>			<b>18</b>
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>			<b>1,608</b>	<b>54,801</b>	<b>56,409</b>	<b>45,969</b>	<b>11,655</b>		<b>1,215</b>	<b>88</b>

**TABLE 3**  
**List of Family Housing Inventory and Requirement**  
**FY2016**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>				11,212	11,212	9,997	1,599		384	8
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson				748	748	748				
Shaw				630	630	787			157	
<b>AETC</b>				7,753	7,753	6,456	1,297			53
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										45
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
Luke				426	426	389	37			
Maxwell				501	501	501				8
Sheppard				910	910	536	374			
Tyndall				813	813	754	59			
Vance				237	237	237				
<b>AFGSC</b>				5,452	5,452	5,486	189		223	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>				7,800	7,800	5,693	2,340		233	
Arnold				22	22	22				
Edwards				796	796	522	274			
Eglin				929	929	1,162			233	
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>			300	1,376	1,676	1,719	163		206	
Cannon				828	828	1,034			206	
Hurlburt Field			300	548	848	685	163			
<b>AFSPC</b>				3,250	3,250	2,996	286		32	4
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>				9,459	9,459	5,926	3,533			
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
MacDill				571	571	571				
McConnell				364	364	364				
McGuire				2,084	2,084	940	1,144			
Scott				1,593	1,593	725	868			
Travis				1,134	1,134	1,134				
<b>PACAF</b>			366	6,516	6,882	5,748	1,134			
Eielson			366	780	1,146	974	172			
Eimendorf / Fort Richardson				3,262	3,262	3,262				
Hickam				2,474	2,474	1,512	962			
<b>Others</b>			1,242	1,983	3,225	1,948	1,277			18
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>			1,908	54,801	56,709	45,969	11,818		1,078	83

**TABLE 3**  
**List of Family Housing Inventory and Requirement**  
**FY2017**

Installation	Inventory at the beginning of the year									
	# Units Adeq.	# Units Inadeq.	# Units Leased	# Units Priv.	Total Inv.	Housing Req.	# Surp. Adeq.	# Surp. Inadeq.	# Units Deficit	# Geo. Sep. Leased
<b>ACC</b>				<b>11,212</b>	<b>11,212</b>	<b>9,997</b>	<b>1,599</b>		<b>384</b>	<b>8</b>
Beale				509	509	509				
Davis-Monthan				929	929	929				
Dyess				1,076	1,076	797	279			
Ellsworth				497	497	488	9			
Holloman				909	909	1,136			227	
HQ ACC										8
Langley				1,431	1,431	1,430	1			
Moody				606	606	485	121			
Mountain Home				1,059	1,059	790	269			
Nellis				1,178	1,178	1,178				
Offutt				1,640	1,640	720	920			
Seymour Johnson				748	748	748				
Shaw				630	630	787			157	
<b>AETC</b>				<b>7,753</b>	<b>7,753</b>	<b>6,456</b>	<b>1,297</b>			<b>53</b>
Altus				726	726	530	196			
Columbus				453	453	366	87			
Goodfellow				241	241	241				
HQ AETC										45
Keesler				1,188	1,188	1,188				
Lackland / Randolph / Ft. Sam				1,808	1,808	1,264	544			
Laughlin				450	450	450				
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Sheppard				910	910	536	374			
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Vance				237	237	237				
<b>AFGSC</b>				<b>5,452</b>	<b>5,452</b>	<b>5,486</b>	<b>189</b>		<b>223</b>	
Barksdale				1,090	1,090	1,090				
F. E. Warren				749	749	823			74	
Malmstrom				1,116	1,116	1,224			108	
Minot				1,606	1,606	1,417	189			
Whiteman				891	891	932			41	
<b>AFMC</b>				<b>7,800</b>	<b>7,800</b>	<b>5,693</b>	<b>2,340</b>		<b>233</b>	
Arnold				22	22	22				
Edwards				796	796	522	274			
Eglin				929	929	1,162			233	
Hanscom				784	784	459	325			
Hill				1,018	1,018	536	482			
Kirtland				1,078	1,078	769	309			
Robins				877	877	577	300			
Tinker				660	660	660				
Wright-Patterson				1,636	1,636	986	650			
<b>AFSOC</b>			<b>300</b>	<b>1,376</b>	<b>1,676</b>	<b>1,719</b>	<b>163</b>		<b>206</b>	
Cannon				828	828	1,034			206	
Hurlburt Field			300	548	848	685	163			
<b>AFSPC</b>				<b>3,250</b>	<b>3,250</b>	<b>2,996</b>	<b>286</b>		<b>32</b>	<b>4</b>
Buckley				351	351	351				
Cavalier Air Force Station				14	14	14				
Los Angeles				572	572	572				
Patrick				552	552	266	286			
Peterson				652	652	657			5	4
Schriever				242	242	269			27	
Vandenberg				867	867	867				
<b>AMC</b>				<b>9,459</b>	<b>9,459</b>	<b>5,926</b>	<b>3,533</b>			
Charleston				345	345	345				
Dover				980	980	377	603			
Fairchild				641	641	641				
Grand Forks				547	547	170	377			
Little Rock				1,200	1,200	659	541			
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McConnell				364	364	364				
McGuire				2,084	2,084	940	1,144			
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Travis				1,134	1,134	1,134				
<b>PACAF</b>			<b>366</b>	<b>6,516</b>	<b>6,882</b>	<b>5,748</b>	<b>1,134</b>			
Eielson			366	780	1,146	974	172			
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<b>Others</b>			<b>1,242</b>	<b>1,983</b>	<b>3,225</b>	<b>1,948</b>	<b>1,277</b>			<b>18</b>
Andrews			1,242	887	2,129	895	1,234			
Bolling				669	669	626	43			
HQ AFRC										18
USAF Academy				427	427	427				
<b>Total</b>			<b>1,908</b>	<b>54,801</b>	<b>56,709</b>	<b>45,969</b>	<b>11,818</b>		<b>1,078</b>	<b>83</b>